

Club type	Region	Are you adjusting membership rates or offering subscription holidays?	Are you experiencing or anticipating loss of membership?	What other sources of funding have you been able to access?	What measures are you able to take to reduce expenditure?	What are the biggest challenges you perceive for the viability of rowing clubs (or your club)?	What are the most successful ways of maintaining engagement with the sport at local, regional and national level?	Have you any further comments or suggestion?
Club	ERRC	At present we are just pausing the renewal of subscriptions until we can return to the water. We have refunded a couple of people who had joined just before the lockdown	Currently we have 62% of the men's squad actively engaged in activities and 45% of the women's squad engaged	Having a rateable property we were able to access the funding provided by the council	We have paused our boat buying program. Aside from this we took the decision to INCREASE expenditure of activities to keep the membership engaged. These included: fortnightly online sessions with Robin Williams, online sport psychology coaching and professionally run twice weekly Zoom S&C sessions. We took the view that a modest increase in spend was important to keep people engaged.	Making sure there isn't a one size fits all approach. If we all have to wait until Thames can get back to rowing then we will loose members. We need opportunities to re-stage competitions or do them in a scaled down / different way so that we can gain some income We will be facing competition from other sports Members may be financially challenged	During lockdown at the club we have had good engagement from: Online Zoom S&C sessions - 40+ people attending Coaching clinics with Robin Williams - 35 people attending ~15 watching videos Sport Psychology webinars with Helen Davies - 34 people attending 26 watched video Flexibility and muscle engagement ladder - 55 people watching videos Online training plan - 41 people using it to record training/Interace Strava - 47 people using it regularly to track training Virtual Zoom bar/coffee morning - 15-20 people Weekly "Bumps" Pub Quiz - 45 people We have also made extensive use of Facebook At the regional level having tips and ideas would be good as well as help to arrange virtual competitions. Would be good to see more local material shared (eg Ian Watson did some erg coaching videos). The re-publicising of BR material that the regional team does is good for engagement At the national level I'm aware that a number of people at the club have engaged with the lockdown webinars Some of which have been excellent one or two a bit dull. I think some people have also done some of the BR Wednesday workouts. The BR social media feed has	
Club	ERRC	No, almost all of our member pay an annual subscription each January, so we've not yet made any changes as our regular expenditure hasn't changed (racking fees, insurance, boat licensing etc. are all paid annually and none are being discounted). A small portion of our members sign up for three month summer memberships, so we're pretty sure we'll miss out on those this year. Race fees are paid separately on top of membership, so obviously no-one is having to pay any of those fees.	We're anticipating loss of our summer memberships, as well as potentially losing some of the people we had signed up for planned taster sessions / learn to row courses. Some are willing to wait until they can go ahead, others have asked for refunds, which we're happy to issue.	We don't think we're eligible for the Sport England grants as our annual membership fees mean we have sufficient funds to cover our regular expenditure, and thus can't demonstrate any real financial hardship. Our only other loss of income is from the race we run, which had to be cancelled, but we acted early enough to avoid any expenditure on that, and the grants available only cover unrecoverable expenditure, not lost income.	Not many unfortunately. Our racking fees, insurance, boat licensing, BR affiliation etc. are all annual payments. Our only reduction in expenditure is that we're not having to pay for boat maintenance, as none of the boats are being used and therefore not being damaged	Maintaining interest/enjoyment enough to sustain memberships next year. If we're still under significant restrictions come membership renewal in January, I think we'll see a significant drop in membership and thus income for 2021, which could have an extremely detrimental impact on the club's finances. We've been doing ok with Zoom "outings" multiple times a week, and club socials once a week, but they tend to attract the members of the club who actively participate in most club events anyway, and the members who are more focused on just turning up for water sessions are quite a bit less involved, as one might expect when those water sessions are impossible.	Maintaining the social side of rowing seems to have worked the best for us - many people are keen to turn up to the Zoom "outings" because they enjoy the chat/coffee afterwards, in much the same way they would have enjoyed popping to a coffee shop after real outings. Quite a few members follow vlogs such as Cameron Buchan's vlogs, so those seem to be doing a pretty good job of keeping people engaged.	Thanks for the ongoing support!
Club	ERRC	If individuals have financial issues in the hiatus of activity then we are offering subscription holidays. Small take up, but welcome for those who have.	No	Council rates grant applied for. That's all. Brewery took back untapped barrels and gave us credit back in March	Central heating and cellar chilling to minimum	Loss of membership finding alternative activities such as running and not returning once restrictions lifted	We're using what's app to keep in touch with members and endure people are safe and happy. How competitions restart will be key as people are itching to get back in the water	BR already been contacted re racing licence and club affiliation fees and if anything can be done to ease pressure on both clubs and individuals
Club	ERRC	No	No	Small business grant	Water bill on hold	Having enough boats with water time when everyone wants to come back Fitness levels dropped Enthusiasm built up previously now gone The amount of people at the pontoon at once needs to be monitored	Local meet ups socially possibly to start with	
Club	ERRC	No	No	Yacht club has received the £25,000 grant for business rates payers for clubs.	Furloughed staff (bar staff and cleaners as club house is shut)	So far we are ok. The grant has helped massively. Lack of rowing might mean that some rowers drift off to cycling and running (which they have able to continue doing) and not return, but as we such a small social group I don't really perceive this as too much of a problem	Social media. We have TeamApp to keep in contact.	We are slightly concerned that as our access to the water is controlled by the Port of London Authority and they are not particularly quick in responding in line with government guidance. We get into the situation where the club has reopened allowing access to the boats, but the PLA are still not allowing access for recreational purposes.
Club	ERRC	We are just starting to consider what our offering is as we've recently changed our membership year to start in September. Options are carrying forward the months of lockdown to the new membership year, reducing the fees, giving a month or two as free membership.	We anticipate some loss of membership with our new year starting in September; we have lost a small number of gym only memberships. Because our membership year at the time was February, 95% of members had paid before lockdown, so only late payers didn't join, some of which are university students. We won't benefit from new members joining through the Learn to Row programme.	District Council £25k; Town Council rate relief; looking at other options to replace loss of income but no applications made as yet. Living Sport from Cambridgeshire may help.	Total lockdown of the club so reduced running costs. Non employment of cleaner as the only paid role in the club	Maintaining current membership levels as some members have lost jobs and their financial priorities are changing. Huge impact on my club through cancellation of three key events in recent months, the main event (regatta) is as a direct result of Covid-19 (the other cancellations were due to third party impact and poor weather and river conditions). Cancellation of Learn to Row courses also. The club has lost up to £25k in income as a result. We also have a significant spend in the very near future to rebuild the landing stage so are channelling all our efforts into fundraising for this. Aside from the financial challenges, our members have to be confident that crew rowing and training sessions will be safe.	BR are doing a good job with regular newsletters and information on its website, along with the Eastern Region keeping in touch. Provision of training videos from BR and a myriad of other training types and sessions on YouTube. Within my club there is good use of WhatsApp for the rowing members (keeping personal and political views out of this - cakes always win!); Strava for those who want to maintain a more competitive edge, conference calls with Zoom and other platforms for the rowing and main committee meetings. 'Checking in' and update emails from the Chair to all members as part of keeping in touch.	A challenge is keeping main committee members onboard and engaged during this downtime and thinking about next steps as we move forward. The club will lose some of its bar stock through expiry dates as no social activities.

Club	ERRC	Yes we have offered a 75% reduction in membership fees for an initial 3 months, while we are closed and if this still leaves anyone in hardship we ask them to contact and we will waive their membership fee completely	It will be difficult to tell until later, we are hoping that by reducing fees now, we will reduce any loss in membership and help our members	We have received £10,000 from Epping Forest District Council, we did not apply for this but received it automatically as we received business rates reduction. We have not applied for any other funding as we are in a good financial position	Reduced utilities costs, many costs are fixed e.g. rates, insurance	Being able to open again in some way	One of our coaches has been running body weight circuit training three times a week for the whole club and that has helped keep fitness and club connection. The individual squads have also been doing things, weekly training, row around the world. The club also got involved with 2.6 challenge and raised money for help for heroes, for this and other things social media has helped with connection. Some have also used the training that British Rowing has issued	It would be good to get sculling again asap as we think this can be done relatively safely and we hope British Rowing will update the guidance in time for Wednesday. We are lucky that we are in a good financial position, which we have spent many years building up and do really appreciate it right now.
Club	ERRC	We have offered a 75% rebatae for April, may and if necessary July to all fees. In addition we have asked if anyone has particular hardship and are giving a fee holiday as requested.	Difficult to say although we have had to cancel learn to rows and so the usual people going will not be replaced in the same way.	None	Utilities and adjusting budget going forward for boat purchase	Its all about social distancing - and if there is no relaxation on that, then that is the challenge	We have virtual rows, challenges with rowing across teh world. All the sqads are participating in fitness regimes, there is on line fitness sessions organised by coaching co-ordinator and we have held a quiz !	
Club	ERRC	No	No	District Council grant from the Retail, Hospitality and Leisure Grant Fund	None	Maintaining membership in the medium term	Online indoor rowing events - local, regional and national Online gym sessions	
Club	ERRC	No - none of our expenditure has reduced	Yes - principally due to loss of Learn to Row courses and the essential new members that these bring every summer. We run small one-to-one weekend sessions from April to November rather than the one or two large/mass attendance courses that some clubs use (used to use).	We have no other sources of funding and have found no funds available where we can comply with the conditions.	None - our rental charges, BR affiliation, and insurance premium remain the same.	The sport is perceived as, and functions on the basis of being a team sport, centred around crew boats. If it was restricted to being single sculls for too long membership numbers and potential new member numbers would fall significantly. It is likely that in the near future crew formation will depend on regular clear personal virus test results.	Firstly allow single boats back on the river as soon as possible to show that it is a healthy form of out-door exercise with significantly lower risk levels of breathing other people's used air than long caterpillars of people running along towpaths or footpaths in parks. Quickly publish a process of how regattas/some sort of competition can be held this summer to retain the newer participants to the sport and give them an experience of racing	Ipswich Rowing Club has a large debt that it is currently unable to service. Even before COVID19 the projection for this year was one of negative equity. We have fixed basic expenses that can not be reduced and our income will be significantly lower than this, in 2020. Of course trying to put a value of the cost of COVID19 would be a guesstimate at best, but any donation to funds is always welcome.
Club	ERRC	We have communicated with members, that if they wish, those who pay monthly can cease payment from April onwards and that those who pay annually will gain an extension at the end of the year. 97 members 27 are having a monthly subscriptions holiday so a rounded 25%. It will be interesting to see how many of these we can bring back in the short and longer term and how many furloughed former members and students wish to rejoin.	This is an unknown and much depends on how long social distancing continues. However interruption often means that individuals reassess and make decisions that could mean leaving or indeed we may find others decide to take up or return to the sport. Postponement of the Olympics means we will not have the four yearly increase in membership this usually brings us.	We have benefitted from the Government £10k grant for business ratepayers in our sector. The process was simple and the payment swift. I would encourage any clubs who qualify to apply if they have not already done so.	We have reviewed our costs and made some marginal savings on running costs. We will also review discretionary spend on boat and building maintenance and capital spend on boats when the extent of the lockdown becomes clearer	Apart from our subscriptions our annual revenues are boosted by the annual Regatta and income from our refreshments. It is likely that the Regatta will need to be cancelled and the refreshments have clearly ceased as we cannot use facilities for the foreseeable future. This has the most immediate impact on our finances but the government grant has largely ameliorated this. Longer term much will depend on how long social distancing continues. Although it is likely that single sculling will be able to recommence in the short term many members prefer crew boats and the social interaction this involves. If social distancing becomes the norm and prevents crew rowing for an extended period it may impact membership	Not sure I can give an expert view on this. At club level we have fortnightly Committee Meetings to ensure that we are all up to date on developments and can act promptly as matters arise. We also communicate as usual on an almost daily basis. At member level we have one member arranging erg sessions by Zoom and another circuit training sessions by Zoom. A group are rowing to the South of France (virtually) and we have a fortnightly Zoom Quiz. The Junior squad are also organising training plans and erg sessions and we have also had in-club and multi-club virtual Regattas It does seem that these sessions involve core membership and we now need to seek to engage other members by other means At Regional level regular communication from ERRC has been invaluable to keep up to date and we keep a watch on the BR site for communications	This is an unusual and unique experience for all of us and whilst it puts everything in perspective I am sure it will mean none of us will ever take our rowing, our racing, our club or our sport for granted again
Club	ERRC	We considered this, but after some consultation it was thought members were content to see the money invested in the Club's long-term future.	Very few, if any	Government Covid19 Grant. Business rates relief to 100%	Turn off devices in clubhouse.	Ensuring rowing remains accessible enough to keep interest.	The 1 minute challenge was well received here, but only accessible for those with ergs. We have a healthy level of contact via formal and 'chat' Whatapp groups which keeps members engaged locally ERRC are doing an excellent job of maintaining contact regionally.	Very pleased with regional support and grateful to have a more local level focus to BR.
Club	ERRC	We have asked any member who is in financial difficulty as a result of the current situation to contact the club captain. A very small number of members have done so and the captain has told them to suspend their subscription payments until their situations improve.	Yes, inevitably there will be some loss, as some people will leave, due to natural turnover and the exceptional circumstances, but very few new joiners can be expected	We have not applied for the Sport England grants, as we feel there will be other clubs (and sports) in much worse situation than us.	Our water supply company has waived the standing fees whilst the boathouse is closed, and we will presumably experience small savings on our electricity bill while the shower, changing room and indoor training area etc are out of use. Not using boats is saving us money on maintenance and repairs. However, the vast majority of our non-discretionary expenditure has not reduced. Financial constraints will doubtless be reflected by a reduced ability to invest in equipment; hopefully we will be able to keep everything else running, as long as our activities are not severley impeded for too many more months.	If we cannot successfully run our large annual head race in November, we will very much miss the income it generates, as this supports investment in equipment. A large proportion of the race entries are from student clubs, so we would need both universities and rowing clubs to be functioning as usual by September/October to have a realistic expectation of a fully subscribed event. While our income from membership fees has not yet declined very much, the longer we cannot have activities on the water, the greater the decline we can expect: we can't hope for many new members to replace the ones that drop out or move away.	As a club we have engaged a local company with a strong rowing association to run Strength and Conditioning circuits for our members via Zoom. These run three times a week and have seen good engagement. In April we had an Erg/Bike challenge, where individuals were challenged to try to reach a total of 250 / 180 / 120 km by Erg or 500 / 360 / 240 km by Bike (indoors or outdoors) for Gold / Silver / Bronze status. This drew more than 50 participants with 27 Gold's achieved. The coaches of our junior squads have been particularly active: they ensure there is some activity at all the times the juniors would normally have been training and have done a lot to keep the youngsters engaged. They have run surveys to check they are meeting the needs of the juniors and to try to keep an eye on their mental well-being. The parents of the junior rowers have been very appreciative of these efforts. These include regular training sessions circuit/weight-training/ergs, depending on what equipment people have, yoga sessions, talk from a former Olympic rower or just drinks/coffee and chat. Individual squads have been running various events, mostly over Zoom. For fun, we have run a club-wide quiz, based on features and history of our local river, using Zoom and Kahoot, and plan more quiz and similar events along these lines. We will be holding a coaching workshop tonight and are planning a nutrition workshop. We have set up a Strava club, and several squads have also set up their own clubs, so that people can share what activities they get up to. We have recently started weekly TaskMaster challenges, which are announced and reported on via our club-members Facebook group. or May we have more than 60 participants in a (loosely) Star Wars-themed team challenge, where people signed up for either the Empire or the Resistance, and record the number of minutes spent exercising, with each team trying for the larger total.	I would like to say that the guidance from BR is helpful in making - and justifying - the club's decisions. It felt a little slow off the mark back in mid March, but seems more prepared for further developments as they come our way. We appreciate that it is a fine line to walk between providing clear guidance and from being heavy-handed and not allowing clubs to assess their individual circumstances. I am very grateful for the quick response from Andrew Blitt when I recently sought clarification about the intent behind some of the latest guidance. In addition to the challenging national and global situation, the club has also been feeling great sadness, and some uncertainty, due to the serious illness of a highly esteemed long-term member and coach, who completely changed the fortunes of the club by purchasing the land on which the boathouse sits and over-seeing the development of the boathouse, and indeed the club. As with the recent sad news about Sally Lawrence, it reminds us all how much we owe to individuals who invest their efforts into our sport, for no reward other than seeing others develop and enjoy themselves.
Club	ERRC	We are maintaining the same levels of subscriptions, addressing members' issues on a case by case basis.	We anticipate a loss, so far we have lost approx 10% of subscriptions income March to April.	We have accessed £25,000 from the Borough Council, £6,000 from Sport England, £2,500 from Crowd Funding.	We have reduced direct debits as much as we can for electricity and gas. The council have also given us a rent holiday for March and April. The council refuse collection has also been halted, and so that cost.	I think cash flow. Money in/out. Fundraising on a local level is vital for continued success.	Local - Constant updates to members via Facebook, Whatsapp, newsletter e-mails.	National/Regional - 2 way with yourselves at BR. Please keep the information flowing.

Club	ERRC	Not yet decided. Subs set in July for 1 Sep so waiting a while longer.	No, we hope not. Less than a handful so far but early days.	Business Ratepayer grant (local council)	Reduced utility bills	A prolonged restriction on crew boats will no doubt trigger a need for extended sub holidays or reductions. These would be severely damaging if prolonged.	We are now offering restricted sculling. Started to offer social events on Zoom (quiz etc) ERIC Zoom forum on reopening should be v useful. Regional support has been good. In contrast, BR national guidance to date felt to be weak - Rowing Ireland documentation and risk assessments clearer and more comprehensive.	Heard nothing on financial support from British Rowing - that was tentatively proposed in March. Any updates?
Club	ERRC	No. And thankfully we have not been asked about this from any members so far, as we would struggle to afford it	Typically, there is a good uptake from our LTR courses and Rowing Taster days. The LTR scheduled for May was of course cancelled and August is looking unlikely. We are therefore anticipating a reduced membership going forward.	None. We considered the SE Emergency Fund but felt the club's situation did not meet the criteria.	We have been working with our landlord to ensure utility bills during club closure will be kept to a minimum and are therefore expecting a reduced rent for the second half of the year. Boat maintenance costs should also be lower. Coaching costs have been reduced by 75%.	Retaining existing members and attracting new members. It would not be possible to run LTR courses. Potentially a need to increase membership fees if the number of members drops Fundraising & Sponsorship have not been possible. A large portion of members row and train to be competitive. If competitive rowing events were reduced or restricted, this could result in disengagement. If social distancing continues, preventing the use of any boat other than a single, the club would not be able to provide value for money to all members, as we have insufficient singles for everyone, and not everyone is interested in single sculling.	Online club training sessions of varying types: strength & conditioning, yoga, circuits. However participation has been limited. BR Indoor Rowing workouts and other training Competitive rowers will probably be more impacted than recreational rowers in terms of motivation, as for many, competitions drive engagement. And creating competitions online is of course more of a challenge than providing online training. Not everyone has an erg at home, and not everyone would want to compete on an erg.	
Club	ERRC	As a small club we have asked members to try and support the club through the shut down, however we have taken a sympathetic approach to cases of hardship and allowed for temporary suspensions of membership fees if on a monthly debit	We are already experiencing a >10% reduction in membership	We are applying for the Sports England grant to look at the membership dues shortfall	Most of expenses are fixed (such as rental) and we have suspended all new fleet purchases - we are experiencing a small benefit in the lower fleet maintenance costs	We are concerned about the practical issues of social distancing in crew boats. Without crew boats a very significant portion of the club is disadvantaged and simply cant row - less than 30% of our members have private singles, and we have a very modest club single fleet, which suggests a significant drop off in membership until such time as it is safe to engage in crew rowing again. Similarly, we have found it difficult to accommodate land training with a small number of club ergos (only 6 club ergo's, and these are inaccessible presently) As such we may need to invest in additional Ergo's for crew rowers, to provide a training outlet until such time as crew rowing resumes.	There is a natural emphasis in Singles & small boats (2+/2-) at the moment - and it may be necessary to consider an uplift in this sector of the rowing population as it maps well to social distancing. On-line training is helpful, but becomes challenging and even exclusionary as a message if members don't have a personal ergo, or access to gym equipment - it's a challenge to keep motivation up week-by-week on home workouts. Cycling as cross-training has probably been the most successful in maintaining esprit de corps	
Club	ERRC	Offering holidays. One taken.	3 down	None searched for	None	Extension to June and we'll struggle because so few people row in the height of summer. Perhaps they will if no one can go away!	Quizzes, training together on zoom, challenges.	
Club	ERRC	yes down from 16 ('casual' members) or 32 (full members, most of membership) down to 10 Juniors down from 65 (and some lower categories) to 30 Of the adult members, about 20% in May have reduced their rate.	About 8% of the adult membership have left/stop paying.	Sport England and the Government Grant are in the works but we think Sport England is unlikely	Did not get our river licences from Cam conservators, but this will make no long term difference if all boats are used this licence year (April-March)	Short term I have no real concerns as members are either very committed or will flock back after the crises. What will the world look like "after" this, if there is an "after". Will clubs ever operate again in the same basis where there is 100+ people moving through on a day? Will the be mask wearing (by those who have coughs)? Will competitions be the same? Fortunately there is a big local competition scene on the Cam which might turn out to be useful.	I think there is no real way to engage rowing at the national level in the current environment. Our club is doing Zoom sessions (3 a week I think, core) and socials (2 a week) but I think there is more to be done.	British Rowing Issuing guidance and at the same time sending it out to everyone has been unhelpful. It would be helpful if the administrative side of club was given some lead time.

College	ERRC	We charge subs on a termly basis, so we will receive zero subs for the Easter Term, as well as the income from our summer Development Squad.	In one sense, we have lost all of our paying members, in another we would also normally experience a downturn after the Boat Race because not everyone stays on for BUCS and Henley.	We will apply for government furlough contribution for our coaches, seeing as they have no-one to coach plus cannot access the boathouses to work on the fleet	Reduced facilities management, no use of launch/minibus fuel, delayed spend on equipment repairs, refunded for various things which were not required due to the cancellation of the Boat Race.	Physical presence of students! This is a huge thing. If Cambridge (or Oxford, seeing as we have a symbiotic relationship) insists on online courses only for Michaelmas and/or Lent, it will significantly affect the quality and ability to prepare for the Boat Races. With tough discussions happening regarding the sponsorship payments for this year's cancelled race, plus no sponsor in place for next season, means times will be tough. More generally, I think a lot of clubs won't see a huge long term drop because people will want to return to sport and social activity, plus it's a broadly affluent sport so a large percentage of the list can probably ride the storm and afford to remain as members. Smaller clubs may suffer because a loss of 5-10 members, who need to rein in spend and/or are afraid to return to social gatherings, will be a bigger percentage of their list. Same goes for those clubs who generally have older members and therefore more vulnerable ones. Phyllis Court in Henley springs immediately to mind, but there will be others.	Generally...I think keeping it as visible as possible. I would say keep it accessible, but it is broadly affluent and HRR doesn't help that. Not saying it's wrong, just need to acknowledge that 'accessible' is a little at odds with what we actually do and who actually does it. Oxbridge has the same issue. Not sure quotas of people below a certain salary is the way to go about that in the same vein as Oxbridge having state school quotas, but perhaps just be as open and transparent as possible that rowing really is about the participation and the competition, and not about the background. We have our idiots, but so does every sport!
College	ERRC	Yes. We charge subs termly as a university club, and since our members are not present at university we won't be charging.	We won't have any members if students aren't at university next academic year.	Our funding is managed by our alumni association in conjunction with the college, so we don't deal with funding sources. Our subs income has been hit, but we also have no expenditure at the minute	Most of our expenditure relates to equipment maintenance, coaches pay and training camps, none of which are required at the minute. We have cancelled plans to buy new boats		Online group workouts seem popular.
College	ERRC	Possibly - paid quarterly so will be assessed for coming quarter.	Yes - as our membership has a high annual turnover with the influx and departure of students we rely on training up newcomers to make up membership in their second and third years. This will be negatively affected.	NA	Due to lockdown expenditure has been largely reduced already.	Keeping core membership going so that when rowing is once again permitted there is a committee in place and sufficient membership to allow for resumption of training and competition.	We've been running circuits sessions for crews over Zoom twice a week and set some training plans to keep people fit and maintain some sense of crew unity.
School	ERRC	School RC. Interestingly I've only had 1 email asking if there would be a refund on the summer terms rowing. (I said no- everything was spent)-but I will probably make an adjustment for next year. (Or what looks like an adjustment- I currently pay for BR membership & race fees out of subs, if I put that directly onto parents, I can drop the price-& then the active racers pay more)	No	None	There is no coaching- for which I have to raise the money.	I think the town clubs may have an issue- large (shared) boathouse that is still being paid off. Already lost members. We will watch with interest as if they can pay less, we will have to pay more.	Lots of online competitions available- but they require ergs. I was initially told not to offer training advice (which I've been slowly trying to ignore-apparently that's a parent's responsibility!!) Have posted circuits that don't require equipment & had some meets. My best student- I have arranged to train via zoom with a much more organised club- who have comparable juniors. There is very little organised locally- I think ergs within friendship groups. Challenges- I've got the kids (well, some of them) doing press-ups & sit ups throughout May. 1 of each on the 1st, 2 on the 2nd etc. I like the idea of sprints- maybe a way of mixing running & rowing. Regionally it would be good to have some competitions- but hard to see how to make them not erg based. Rowing themed baking anyone?
Club	West Mid	Holidays to those that have asked but as we don't know how long it will last	Yes	Government grant	Turn everything off	Club enthusiasm and financial problems	
Club	West Mid	We have deferred the subs due date from 31st March to 1st June for now.	Unsure yet, but it is likely that we will lose a few	Business Interruption Grant via the local authority and Sport England Community Emergency Fund Birmingham City Council small business grant - £10k - no conditions. Sport England - Emergency fund - £3.5k - only to cover fixed costs that we will incur over the next 6 months. The funding will go some way to ensure that we do not need to dip into reserves any time soon, which at least won't put us years behind in terms of club investment in subsequent years (as we'd have to build up our reserve again).	All utilities off. No cleaning services.	Losing members who will drift off to other clubs / gyms	Posting updates on social media ref the Pub & Club regatta that we normally run about now to encourage new members
Club	West Mid	As we don't know when the club will fully reopen we cannot properly assess the financial impact of the shutdown. We've communicated to members that we're not refunding membership or offering any subscription holidays. However, we are happy to assess individual financial hardship on a case-by-case basis. The club is still operating, albeit over the internet, so members are still getting something for their money if they wish to engage. Subs are a big part of our budget (75%-ish), and all of that money is to run/ invest in the club. Which we've stressed to shareholders.	I would hope after a prolonged period of lockdown people would be keen to get back on the water when the club reopens, however, understand that peoples habits/ lifestyles/ priorities will have fundamentally changed. I don't think we can assess membership growth/ decline until our year starts again in September.		Stop paying for bins to be collected, toilets to be emptied. Also asked as equipment usage is zero whether we could decrease the insurance premium. However we have had a break in so I doubt that. Not much we can do to reduce fixed costs.	Until I know what the exit strategy is it's not really worth speculating/ worrying about what will happen when the club reopens. The key aspect of our remote activities is to keep people engaged and give them a reason to come back. We may continue some of what we're doing remotely when the club reopens.	Can only comment on what we've done with our members at a local level. - Set up a small focus group to manage the weekly activities the club now runs - Having a schedule of activities that varies to some degree - Paid a yoga instructor to teach a now popular zoom class - Highlighting content from various sources - Virtual coaching feedback - Creating an all club whatsapp chat has helped - Have challenges that can involve everyone (we're doing steps at the mo using a converter) - Get people to see it as an opportunity - Distribute club equipment to members

Club	West Mid	Yes we are, we have allowed a three month membership fee holiday, which runs until June.	Yes, we do fear we may lose some members and in addition with the lack of new membership this year could cause us issues	We have managed to secure a Sports England grant from the flooding and we have now successful secured a government back grant for £10k as part of the virus support program	We have closed down the club to minimise use of power etc. We have spoke to the local authority etc about rate reductions, etc	How we financially continue to operate the club which is over 100 years old and an integral part of our community. With the devastation of the winter floods and now the virus, preventing regattas going ahead, if we have another bad winter and are unable to run events, I predict a number of clubs will potentially be in serious trouble.	I think great communication is key, social media to share ideas and success stories. I think it's critical that clubs are united at times like this, share ideas and best practice, platforms and tools they are using to support members to keep them safe and allow them to get back on the water as quickly as possible.	We've now started building our reopening plan, I think this will need significant planning, through guidance from Government and BR. Again communication will be key, to ensure clubs open in a controlled and safe way
Club	West Mid	We have agreed to halve monthly membership fees for those that want to	Not yet, but time will tell if people can live without rowing!	We have secured three grants totalling £32,500 for flood relief and business interruption	The boathouse and gym is closed and we have turned off the heating system and the bar chillers	How to return to initially club rowing with social distancing and then to competitions	Our squads are challenging each other online and we have set up training regimes for our juniors to follow. We have active Facebook and Whatsapp groups for squads and also keep up to date with information from regional and national bodies	
Club	East Mid	No not at present but it is something we may consider	Yes slightly about four members have not paid Standing order for May	Recently we were successful with a sport England grant for 5K to help with our flood defence project. We also got 10K from ESBC covid business interruption grant	Reduced Utilities	Lack of Finance, the loss of several events and the ability to hold fundraising events at the club means the lockdown as far as cost the club around 3K in lost revenue. This will have an impact on buying new equipment next season.	at the club we have Tuesday / Thursday evening and Sunday morning video link so all our members can train and see each other lead by our Capt. All members use British rowing website on a regular bases.:	The sound advise is stay home and stay safe. We are very grateful for the advise British rowing and our region have given us.
Club	East Mid	For next subscription year we are working on 0% RPI and as committee discussing what we can offer to members in terms of subs.	Club members have maintained contact and kept up memberships. We host a dragon boating club and have been informed that many of their members have been put on furlough so we are expecting some loss of income from them.	Charnwood councils grant scheme for £10,000 (set amount). We will be using this to give back to our members when we return to clubs. We have not explored any other sources yet but have discussed the possibility of Sport England's funding	We have very little expenditure above utilities, currently gas heating is off with the weather and all electricity is off for another reason – winds early this year brought a tree down by our electric pole, this more recently gave way and electricity is off a the meter for safety. Currently going through insurance claim	Some clubs depends very heavily on their membership and where this is not coming in at the current time they may simply be unable to get going again with some injection. Particularly those who let out out to community other groups. or are involved in the go row indoors. Of course how much income many f our clubs are going to lose having had to cancel events. Burton clubs are one example, having to unfortunately cancel three successive events this year to conditions. As for getting back on the water the whole community needs a clear programme on what to expect when returning after 2-3 months or however long it becomes (longer for those who have not had access due to floods), there may be the idealism in peoples' minds of how they used to be on the water and expecting to step back into that. There is the possibility that the longer we are not rowing, the more members we could possibly lose simply due to becoming disheartened. Support in how to get training and race ready would be useful as would "what to expect" guide. Hopefully no one is going to jump straight into trying to set a 2km course PB!	At Loughborough we are maintaining weekly circuit and erg sessions over zoom which seems to be increasing in numbers slightly. It would be good to try more virtual heads/regattas as Bewl held, either in the same format or by trying out conference video call. We found 2 websites, ergworld and ergometer-space that you can connect concept 2 monitors to and share the details to race against each other. Concept2's challenges seem to be engaging and promote healthy competition based on our club chat.:	
College	East Mid	No	No	None	None	The ability to train the next group of novices with little experience this year being able to be carried onwards to the senior levels.	The use of stay at home challenges has been good within our club. Generally just using the club as a platform to interact with the members to maintain an interest in the club come next season and try and re form bonds with alumni members as well.:	
Club	East Mid	We haven't so far, but are not ruling it out.	We don't think so. It is hard to tell though, because people don't in general let us know when they're leaving, so we often only pick it up when they cancel their payment. This usually leads to a one or two month lag.	As business rate payers we have been able to get business support grants from our local authority.	We have stood down most of the paid coaches; we have reduced expenditure on cleaning and maintenance.	The biggest challenge for us is clearly the potential loss of our major income stream, as we derive a substantial income from running a successful business based on letting out the club buildings for functions (including for Nottingham Forest home games). It seems likely that this could be disrupted for some considerable time. For rowing clubs in general, as for all sports clubs, it is a difficult period. Continuing to pay full subs in a time of reduced income for people is probably untenable; there is a lack of focus (no events to train for); and frankly people are becoming used to other forms of exercise (e.g. running, cycling). Pushing indoor rowing is a no-go because this is grossly unfair to the vast majority of members who don't have access to an ergometer. In fact, this only makes it worse for many people, reinforcing as it does the perception of rowing as an exclusive sport.	Locally, we are running club quizzes on Zoom, and the vets are organising indoor rowing challenges among those who are fortunate enough to have their own ergometers. We are also running our land-based conditioning circuits on Zoom. We are sending out regular communications to members to keep in touch with everybody. Regionally & nationally I don't know.:	We think that if this continues for a few months (i.e. over the summer) we will be OK. But we can envisage a collapse over a longer period of our main stream of income, in which case things would become a lot more difficult.

Club	East Mid	Memberships rates for the next season won't be changing (only annual fee available, running from September to August of following year.) Regarding current memberships, will not be able to provide any refunds for "unused time".	No membership changes at this point financially as annual membership refreshes each Septemeber, with no new uptake from students in the second half of the academic year. Engagement with membership is significantly down as most students returned home with those in their final year or in two minds about rowing for another season have taken the opportunity to take a break from the sport. Some prediction for loss of membership in September, highly dependent on the length and effects of this lockdown, whether students will start in September physcially in Nottingham, how many will take up new places or defer entry, etc.	The club has not needed to try and access any further funding yet, but for the coming academic year is considering focusing efforts on developing its alumni relations and projects to provide an income stream there to support the activities and development, making up for any loss from SU or University grants and support.	Formal coaching stopped from the start of April so expenditure has stopped on that aspect, letting coaches put in last claims for hours done since the New Year. All affiliation fees were paid up by start of April, so at this point no income or expenditure for the club.	The future of our club will be impacted significantly by the decision that is still to come from the SU/UoNSport/University on budgets for the coming year. We have done a forecasting exercise for them, highlighting saving opportunities for next year and requirements for some minimum spend, these may stunt growth for a while at the club but at least maintain the offering to students. This is still waiting for information from the university as a number of funding streams are as of yet unknown if they will be removed or reduced.	The members are currently being engaged through a number of training alternatives dependent on access to equipment. Bodyweight circuits have been run on a weekly league across the club, erg workouts and weights sessions for those with access, and alternativie programs for those that can cycle or run instead.:	
Club	East Mid	Only if a member requests	Minimal so far	None	No boat maintenance or coaching fees	fter winter of flooding, covid closure & potentially weed coverage when lift the concern is the patience of the membership and ability to recruit new		
Club	Thames SE	we have offered reduced rates (which cover 80% of our monthly expenses) but asked folks on full pay to pay full subs...so far only 3 adults and 5 juniors have taken the reduction, 2 can pay nothing at all but 3 have left the club...not sure how ling this will be sustainable	yes already 3 juniors have left	We have been extremely fortunate to gain a Sport England Community Emergency Fund grant - not announcing until money received	using the hard-fought-for fundraising funds for running costs inding coaches / safety launch drivers willing to accompany outings in The Freedom (I can see hazards in rescuing capsizes etc) finding an unlocking which is safe and equitable for all rowers - not everyone has a private 1x and blades!	local - social media	No	yes
Club	North West	No	Yes	Tescos charity	Club is shut. No repairs needed, no travel costs	None. With people expected to pay full membership and reduced outgoings the club will be better off. Only issue is attracting new members while we are closed.	Club has made no attempt to engage with the sport in an organised way. We have had no communication from the directors at all.	It seems some clubs have made much greater attempts to keep their members engaged than others. There seems to be no direction at a national, regional or local level that is reaching ordinary participants.